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MParDreamin' 2022

Understand and Protect Your System of Record

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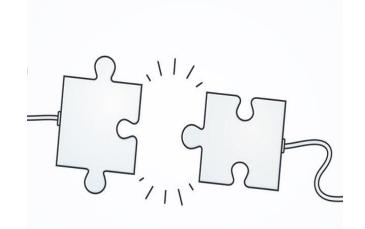
Which system has the final say in tracking your KPIs?

Your system of record



 When your organization decides on its KPIs, does each team understand (and agree) on how those metrics will be tracked?

• What happens when at the end of the quarter, teams are debating over whether or not a goal was reached?



The pitfalls of a misaligned system of record



 When teams don't know which system is the source of truth for a given metric, disagreements arise

 Unless records for each metric are identical across systems (spoiler alert: they never are), there needs to be one defined system responsible for measuring each of your KPIs

 If your teams are disagreeing on whether a metric was reached, your system of record is misaligned





How do you get everyone on the same system of record?

Getting started with alignment



What do you need to begin defining your system of record?

Published tech stack diagram

- An understanding of the current data you own and how it's managed
 - Sales funnel data
 - Deals data
 - Lead data

 An understanding of how other teams view their system of record (Sales, Engineering, etc.)



Defining your system of record



Let your tech stack diagram inform your system of record.

Which system owns which metric?

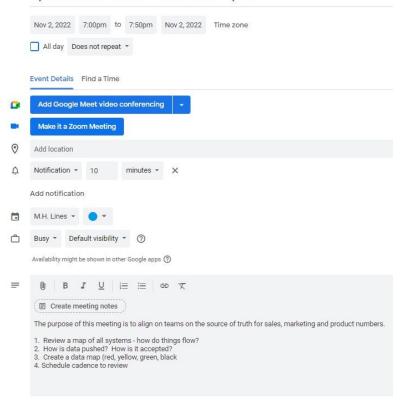
Your tech stack diagram informs which system is the system of record for each of five key metrics, including:

- Core metrics
- Conversion and scalability metrics
- Product-led growth metrics



Sample agenda: Agreement

× System of Record: Cross Team Sync







What are system of record best practices?

Manage your system



If people are depending on a system you own as their system of record, you must practice transparency.

- Publish SLAs related to that system for everyone to see
 - Integration speed
 - Reporting notifications

 Have a clear process for managing outages that may affect other teams' work



Stack Moxie Strategic Quality Model

| | Transparency | Communication | Error Maturity | Monitoring & Testing | Capacity Management |
|----------|---|--|--|--|---|
| | SLA Tracking & Published Postmortem | Established Release Process w/ Proactive Notifications | Ability to Roll Back | Predictive Analytics & ML Trends (Chaos Engineering) | Agile Predictability (When is it done?) |
| | Postmortem Process | Live Site Incident Process | Integrated into Corporate-wide Bug Tracking System | Automated Monitoring | Increasing Team Capacity without Headcount |
| | Published Status Combined with Demand Central | Communicated Priorities via OKRs & Goals | Ticketing SLA Tracking | Regression Checklist | Clear Communication Capacity & Prioritization to Stakeholders |
| | Demand Central | Defined Distribution and Self Subscription | Ticketing System | Well-defined Checklist | Total Cost Analysis |
| <i>)</i> | Published SLAs List | Ad Hoc Distribution Groups (Email or Slack) | Bug Tracking List | Per Campaign Launch or Program Change | Cross-team Scoping |
|) | Diagram of Tech Stack Partner | No Organized Communication | No Communication or Ad Hoc Email | No Monitoring | No Plan |

Plan your KPIs



As your team is assigned or decides on KPIs, planning is critical for keeping your organization on track.

- Define KPIs in a glossary the entire organization can access
 - Include a link to the live dashboard where your KPIs exist for everyone to track

- For each KPI, align on:
 - An explicit definition of the goal for team members to understand
 - An explicit definition of where this goal is tracked (what its system of record is)





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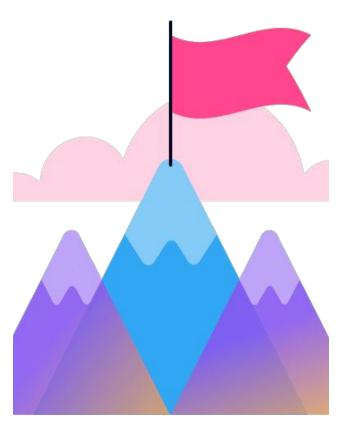
Have the hard conversations



When you take on new KPIs or introduce new processes that influence them, there will be challenges.

 Implement a weekly cadence to discuss challenges and seek to understand their root causes

- Have these conversations regularly until they are irrelevant
 - Eventually you will achieve alignment and these conversations will no longer be necessary to have weekly
 - Graduate to discussing challenges as needed



Two systems of record, one metric



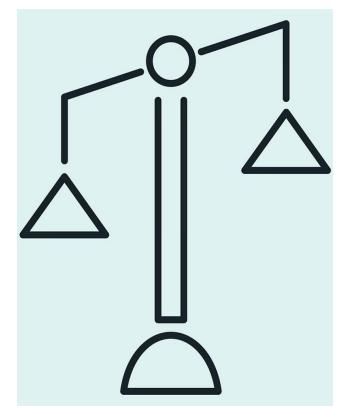
MQL: A lead your MAP has defined as qualified

Sales-accepted lead: A lead that was created in your CRM and assigned to a salesperson

• These numbers should be the same, but their respective systems of record may show differences.

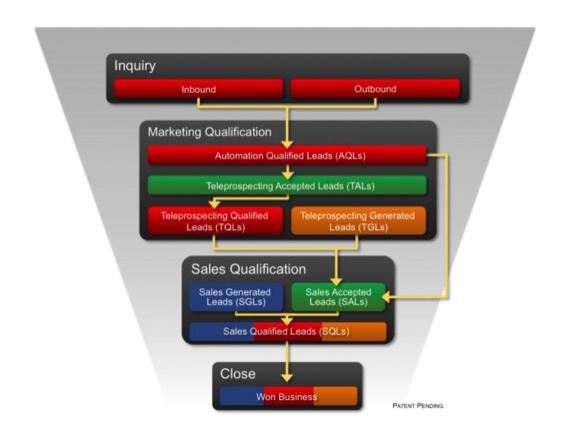
Why is this valuable?

- Being able to compare one system with another to report on the same number means you can identify technology problems or lead routing issues
- It is good practice to glance at each of these numbers each week to understand alignment



An example: The demand waterfall







Protect your system of record (your digital life depends on it).



Thank you!

We appreciate your attendance at this session. If you have any questions please reach out to us via Goldcast or use the information below. We hope you enjoy the rest of the conference!

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Welcome Speakers!



The MarDreamin' Team would like to thank you for your participation in this incredible event. It is because of you that we are able to provide a global community of Marketers with the best tips and tricks in the world of Salesforce and marketing automation.

Sharing our knowledge is one of the key goals for this event. We understand that by doing so we are growing the community which ultimately means growing the "pie" - and that means more opportunities for everyone. Whether you're joining us from California, Spain or even Australia we welcome you to this event and hope you share our enthusiasm.

Again, thank you for your time and for sharing your gift with others.

You're all incredible trailblazers!

If you have any questions please don't hesitate to reach out to us.



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Branding



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